



## **Housing Performance Panel Minutes**

Date: Tuesday 1 December 2020

Time: 1pm to 4pm

Venue: ZOOM - Virtual Meeting

1	Welcome & Apologies	Action
Present:	Eileen Wilson (EW)	-
Councillors:	Hazel Smith (HS)	
SCDC:	Geoff Clark (GC) – Chair	-
	Peter Campbell (PC) – Head of Housing	
	Jennifer Perry (JP) – Resident Involvement Team Leader	
	Pam Cowles (PCs) – Resident Engagement Officer, Minute Taker	
Tenants:	Jackie Reape-Moore (JRM)	-
	Ffion Daniels (FD)	
	Les Rolfe (LR)	
	Paul Bowman (PB)	
	Margaret Wilson (MW)	
	Patricia Hall (PH)	
Apologies:	There were none.	-
	GC opened the meeting by welcoming the HPP. He said that the	-
	Council has come a long way in view of the difficult year and	
	challenges having to work remotely. In review of tenant	
	engagement and what we are trying to achieve with the HPP. He	
	personally thanked JP and PCs in Resident Involvement for their	
	work and the tenants and leaseholders in volunteering their time.	
	By working together, the HPP can achieve great things. Given	
	what the Government has said on one of the Green Papers on	
	social housing it is an exciting time to be involved in Resident	
	Involvement.	





2	Terms of Reference	Action
	GC referred to the document and asked if anyone had any	
	comments.	
	PB referred to point 6.3 and 6.4 and asked to clarify what is	
	meant by 'attendance' considering we are meeting virtually at	
	present and will at some point return to meetings in person in	
	office locations. Would there be technology in place for those that	
	need to stay apart from others be able to join the meeting?	
	GC confirmed technology is available at Cambourne. When	
	COVID-19 is over, there will be a mixture of holding meetings in	
	the office and remotely, so people can dial in if they cannot	
	attend the office.	
	Cllr Smith said the Mears Board is still meeting and so the HPP	
	does some of the same job and more. GC said the one of the	
	agenda items at the Mears Board is assessing KPIs &	
	performance. These meetings are represented by tenants as	
	agreed by the Tenant Participation Group (TPG). Feedback was	
	requested from the TPG if tenants should continue to attend	
	Mears Board meetings. GC opened this up for discussion to the	
	HPP for their thoughts. The Mears Board covers both the Gas	
	and Heating contract.	
	PB agreed tenants should attend the Mears Board meetings.	
	Previously feedback has not been brought back to the TPG	
	meetings.	
	It was agreed that tenant representation should continue at the	
	Mears Board meetings until the Housing Engagement Board	
	(HEB) is officially elected in 2021.	
	PC commented on point 4.4, this should be amended to	JP / PCs
	'members' and on point 4.5, this should read for normal term of	
	office for 'other board members' and not just for Head of Housing	
	and Lead Council Member.	
	This was amended on 4 December 2020. Revised document sent	
	to HPP / uploaded onto library link.	





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	MW raised point 5.3 – If Vice Chair will be appointed at the	
	meeting of deferred till later?	
	GC said he would Chair meetings going forward and if on	
	occasion he is unable to then a Vice Chair would need to be	
	appointed if anyone would like to nominate. JP was nominated	
	and it was agreed she will stand as Vice Chair.	
3	Code of Conduct for Members	Action
	GC discussed this with the HPP and asked if they had any	
	questions on the document that was sent to them.	
	PC raised point 2 – should this not be changed to 'We don't	JP / PCs
	expect any board member to' and not just for involved tenants?	
	This was amended on 4 December 2020. Revised document sent	
	to HPP / uploaded onto the library link.	
	Cllr Smith asked if either the Code of Conduct for meetings or	
	membership supersede each other?	
	JP said one is for when we start to have the local area meetings	
	and working groups intended for non-members.	
	LH raised point 4 – Expenses and what this includes as he would	
	like to claim expenses?	
	GC replied this would be travelling expenses if we return to	
	meetings at Cambourne or other locations. JP added this would	
	be printing and paper expenses as previous filed by some	
	volunteers.	
	LR asked for a form to be sent to him to claim expenses.	JP / PCs
	PCs sent a form to LR on 2 December 2020.	
4	Code of Conduct for Meetings	Action
	GC asked if we have a timeframe when the local area meetings	-
	will be set up?	
	JP said these will be set up after the HEB elections and	
	representatives are in place. These should start in summer of	
	next year.	
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	MW asked if any personal details (names and addresses) of	
	those wanting to apply to join the HEB will be made available to	
	the public?	
	JP said we will have the name, picture and statement of the	
	candidate. No name or address will be given out to the public.	
5	Sharing Information	Action
	GC mentioned the link has now been set up prior to the meeting	-
	for all Members.	
	JP confirmed a file in google docs has been set up for everyone	
	to access via the link that was sent to all Members by email that	
	week. All the documents should now be in the library. If any	
	Member has difficulty accessing any of the documents, they	
	should contact the Resident Involvement Team.	
6	Review 1 & 2 Quarter Data for SCDC	Action
	GC discussed this data and said this had been looked at during	
	the training and key performance sessions we just had. Focus	
	was given on data where performance had changed this year and	
	expenditure particularly on B&B & temporary accommodation in	
	point AH212.	
	These changes were due to COVID-19 and around SCDC	
	supporting homeless persons. This has resulted in an increase in	
	expenditure during the year.	
	It is anticipated that this will fall next year as the organisation	
	returns to business as normal and more properties become	
	available through Home-Link.	
	FD asked if those people housed due to COVID-19 will be made	
	homeless again or will they be given priority to be housed by the	
	Council?	
	GC said from his understanding everyone in temporary	
	accommodation will be picked up and provided permanent	
	accommodation.	
	PB queried how much of the shortfall of the figures in red, had	
	been funded by the Government?	





GC replied, funding from Government was received for the increase duties around Homeless persons and expenditure for this item comes from the general fund and is not Housing Revenue Account (HRA). Not sure how much of Government funding will be covered here.

PC said the final return to Government has not yet been completed and his understanding is the excess (not all the costs) are covered by the Government grant, but the extra that was spent to be met by the Government should be met by them.

PB asked if any shortfall would come from Council Tax payers?

PC cannot guarantee this at present and it does not seem to be the intention of Government.

LR would like the B&B data to be shown by each month giving a breakdown of each month's expenditure, so the data can be easily understood. GC said we will try to have this data made more user friendly for next time.

There is a concern, not criticism, from Members around voids and empty properties, however they accept the reasons for slow down recently, and not much we can do. Concern around increase in demand for properties by those in temporary accommodation and homeless persons.

GC said it is not only our properties that people can bid for but properties belonging to other housing provides via Home-Link as well.

GC commented on point AH211 noting the figures had improved for relets and we are down to 63 or 64 which should continue over the months due to Mears bringing in another contractor called Fosters.

LR suggested if we could look at the comparison between Mears and Fosters and how well they are performing with our void properties, since Mears contract is due for renewal in 2022.

It was agreed that it would be useful to have a breakdown of the data of how many properties are re-let in how many numbers of days. How many properties had been emptied since last year or





between March to May this year that were re-let in September and the cost involved to re-let each property?

JP / PCs

PC suggested the Members may want to do a Task and Finish Group to discuss the voids process in depth at a later date. GC agreed and to have this as a separate agenda item.

GC mentioned point AH224 and how exciting it is for SCDC to be building new properties which we own.

JP / PCs

AH228 – GC agreed that we will get a colleague to come and discuss the Self Build Sites data and information at Members request.

SH336 – GC said these properties as at September are now gas compliant which is good.

JP / PCs

SH327 – PB said it needs to be made clearer when Mears stopped only the emergency repairs and it was moved back to LPI from KPI and when this happened. PC agreed we can make this clearer.

AH217 – GC said these are the cases where Universal Credit is a factor and we have not been affected in the area as some have been in the country. However, these numbers may increase when we move completely onto Universal Credit.

HS6 – LR asked for clarification on 99% of responses to planning consultations. PC said this is an internal technical request actioned between teams and not from the public.

HS28 – JP commented on the work the Resident Involvement Team is doing with increased communication with both tenants and response we get back. The other is working with involved tenants which is reflected in the KPI's.

LR asked how we know if tenants read our online newsletters?

JP said we get our data from Sway and cookies which tells us this.

PB asked is there has been any progress on getting feedback from Mears on contact details? This must affect our contact data.





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	JP said we have not had any update from Mears. Only Housing	
	Services Officers are asking for contact details. On average we	
	get 20 more emails per month.	
	GC said we have some mobile solutions coming which will help	
	when with the tenants to get details on the spot.	
7	Review 1 & 2 Quarter Data for Mears Group	Action
	Complaints & Compliments Data	
	GC referred to data and types of complaints received.	
	JP clarified these are complaints coming into SCDC and not ones	
	that go to Mears.	
	GC asked the Members if they had any comments on this data.	
	PB asked why are we keeping figures of complaints about Mears	
	when they submit figures for complaints they receive to SCDC?	
	JP said Mears deal with complaints they receive and we deal with	
	complaints we receive at SCDC. Other reasons why we receive	
	complaints about Mears is because they do not have a process	
	for complaints on their website. Tenants have not received a	
	satisfactory response and come to us, instead of or in addition to	
	Mears. It was suggested that complaints be discussed separately	
	in more depth at a later date. GC agreed with this.	
	PH said another problem with Mears complaints system is that	
	tenants cannot get through to them by phone, which is why they	
	are coming to SCDC.	
	GC said the focus may need to be on developing a new	
	maintenance contract that would solve some of the issues raised	
	since Mears contract is ending in April 2022. This included	
	suggestions from members to carry out tenant surveys.	
	JP said she spoke with Mears about having an online complaints	
	form on their website as part of the complaints process they are developing.	
	Members said there is no email address for Mears complaints	
	and customers struggle to complain by phone.	
	PC commented the Mears contract is 12 years old and in place	
	for 10 years and dated compared to how others operate now.	





Going forward there will need to be an up to date way of reporting complaints.

## **Rent Arrears 2020 / 2021**

Cllr Wilson has been involved in the Cottenham COVID-19 support group. Some in sheltered are going to the post office to pay rent, since they do not have bank accounts and she asked if this was a reflection on the rent arrear figures?

GC was aware of this and support was provided to help ones in sheltered accommodation to pay their rent.

GC discussed the performance data. There has been an increase across the weeks this year, partly due to Government introducing measures, so we could not go to court to seek possession for rent arrears. Or issue Notice of Seeking possession for those in serious rent arrears. Measures have been put in place to support tenants to engage with us.

PC noted in 2016 (lowest point) it shows £300k and the highest point is £600k, showing rent arrears has doubled in 3 years. This is not all as a result of COVID-19.

GC said the rent collection service is part of the Finance Team whereas most in the country have rent collection within Housing.
GC and PC have discussed in moving forward how best to tackle rent arrears.

GC suggested that we have someone from Revenue & Benefits attend the meeting to explain the data for the last few years further.

JP / PCs

## **Mears Performance Data**

GC went through the data for emergency and routine repairs reported. Early in the year Mears only tasked to do emergency repairs and tougher to get to these properties due to COVID-19 restrictions. We have a price per property. First fix does not affect us financially for Mears having to complete a repair on multiple occasions. Number of appointments kept are fine.

PB said Mears have had issues losing operatives and recruiting.





	GC agreed that this is something SCDC will need to speak to	
	Mears about as it must be on their radar if they decide to bid for	
	the new contract for 2022.	
	JP said that it is not reflected in the data that Mears had	
	problems with their phone network to take calls. This would have	
	an impact.	
	GC said from his understanding Mears office staff were issued	
	mobile phones to take calls and this has improved call waiting	
	time to report repairs.	
8	Any other Business	Action
	GC asked if Members had anything to raise.	
	MW said going forward she noticed in the Green Paper to	
	remove the stigma of people living in Council housing.	
	Terminology such as 'void' for empty properties and if the	
	standard of homes can be noted down as an agenda item.	
	PC responded that SCDC use 're-let' and we can discuss capital	
	works on a contract by contract basis at a later time.	
	JP said we are conscious about the language we use, so it is	
	positive and not saying to the tenant what they can and cannot	
	do. The tenant handbook will also be reviewed in due course.	
	The consensus from the Members is the state of repair of	
	properties to include fencing and overgrown trees needs to be	
	reviewed.	
	PC agreed this should be for discussion at a future time, as this	
	involves tenant's rent contribution and they should have a say in	
	this.	
	JP asked the Members what type of training they would like, for	JP / PCs
	example to do with scrutiny or housing?	
	PB recommend training on how to ask questions or convey	
	thoughts that can benefit SCDC.	
	Cllr Smith wanted to discuss the gas performance as part of the	
	HPP meeting.	
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	JRM expressed she would have to know how to interpret and	
	review data. Other Members agreed they would benefit from this	
	training.	
	MW said that one of the Council's objective is Green to The Core	
	and what this means to the Council?	
	GC said that this can be brought to the meeting as an agenda	
	item	
	JP confirmed the meeting agenda items for future meetings are:	
	Arrears, Green to The Core, Voids, stigma, Gas performance	
	data.	JP / PCs
	JP said for the next meeting having a presentation on new build	
	services or Housing Advice service. The White Paper and	
	Residents Charter would need to be discussed.	
9	Additional Item – Follow-up from Mears Group	Action
	Check if the returned survey is charged at a text rate to the tenant	-
	Yes this is charged at the standard text rate	
	Confirm at what point the survey goes out to the tenant (is this as	
	soon as the job is completed)	
	Yes this is the case as soon as the job is closed on MCM the	
	survey is generated	
	Voice of the Customer Data from July, August, September and	
	October.	
	Mears are just waiting for data back on this and will return	
	asap. The data to be forwarded is that belonging to South Cambs	
	containing details of their customers. Whilst we will do all we can	
	to ensure that in our reports personal data has been removed	
	please double check prior to forwarding to the tenant group there	
	is no personal information contained within.	
	Set up the link between Grace and Mears for regular complaints	
	review, please can I have Grace's surname – (received thank	
	you).	
	Mears will pick this up in the next couple of weeks and	
	establish contact.	
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Share Mears revised. reviewed Complaints Process once signed	
off by Your Voice Board	
Mears will send this out as soon as it is released	
Q1 and Q2 Data enclosed	
JP emailed documents to the HPP on 2 December 2020 and	
filed them in the google drive folder under 1 December	
meeting	
The Chair concluded the meeting at 4:10pm	
Date of Next Meeting	-
Thursday 4 March 2021 from 1:00pm to	-
4:00pm ZOOM – Virtual Meeting	
	off by Your Voice Board  Mears will send this out as soon as it is released  Q1 and Q2 Data enclosed  JP emailed documents to the HPP on 2 December 2020 and filed them in the google drive folder under 1 December meeting  The Chair concluded the meeting at 4:10pm  Date of Next Meeting  Thursday 4 March 2021 from 1:00pm to